

PETRA FOODS
LIMITED
(Registration no. 198403096C)

3rd Quarter & 9-Month 2011
Financial Results
(unaudited)

10 November 2011



Important note on forward-looking statements

The presentation herein may contain forward looking statements by the management of Petra Foods Limited (“Petra”) that pertain to expectations for financial performance of future periods vs past periods.

Forward-looking statements involve certain risks and uncertainties because they relate to future events. Actual results may vary materially from those targeted, expected or projected due to several factors. Such factors are, among others, general economic conditions, foreign exchange rate fluctuations, competitive product and pricing pressures as well as changes in tax regimes and regulatory developments. Such statements are not and should not be construed as management’s representation on the future performance of Petra. Therefore, the actual performance of Petra may differ significantly from expressions provided herein.

Scope of Briefing

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Strong Performance for 9-Month 2011

- **Achieved strong growth and performance, despite global macroeconomic challenges and volatile commodity prices**
 - Strong net profit growth of 34% achieved in 3Q 2011 bringing 9-month PATMI to US\$42 million (▲50% Y-o-Y)
 - Achieved record 9-month revenue of US\$1.3 billion (▲13% Y-o-Y)
- **Key Drivers of strong performance**
 - (1) **Strong volume growth for both Businesses**
 - Further extended Cocoa Ingredients' global reach, yielding 9% volume growth Y-o-Y
 - Strong volume growth of Own Brands achieved for Branded Consumer driven by higher A&P spending and strong sales of new products (including entry into new sub-categories) with more than 20 new products launched
 - (2) **Higher margin/yields achieved**
 - EBITDA/mt (Cocoa Ingredients) of US\$257 achieved ▲15% Y-o-Y
 - Gross Profit Margin (Branded Consumer) ▲0.1% point
- **Improved ROE by 1.2% point to 18.9%, closer to our long term target of 20%**
- **EPS growth of 38% Y-o-Y to 6.9 US cents, even with the enlarged share capital**

9-Month 2011 Financial Highlights

| (In US\$ Million) | 9M 2011 | 9M 2010 | YoY change |
|---|----------------|----------------|------------|
| Revenue | 1,296.5 | 1,145.0 | ▲ 13.2% |
| EBITDA | 94.2 | 75.2 | ▲ 25.4% |
| Cocoa Ingredients EBITDA/mt | US\$257 | US\$223 | ▲ 15.2% |
| Branded Consumer Gross Profit Margin | 30.7% | 30.6% | + 0.1% pt |
| PATMI | 42.2 | 28.1 | ▲ 49.8% |
| ROE | 18.9%* | 17.7%** | ▲ 1.2% pt |

* Computed based on annualised 9M 2011 figures.

** Relates to Full Year 2010 audited figures.

2011 Outlook - Another Year of Record Profit

- **We see global macroeconomic challenges persisting but we expect our business segments to continue growing and are looking forward to a year of strong growth and record profit for Petra Foods in FY2011**

- **To continue driving our growth momentum over the long term, we are:**
 - (1) Investing in additional capacity to satisfy the strong demand for both businesses**

 - (2) Continuing our new product launches for Branded Consumer**
 - In last 12 months, launched more than 20 new products
 - For 2012, an equally aggressive new product pipeline is planned

Thank You

Appendices

Platform of Growth through Two Quality Earnings Streams

Quality Earnings

Cocoa Ingredients

- Strong earnings fundamentals driven by:
 - (a) Well established customer base
 - (b) Compelling outsourcing trend
 - (c) Scalability of growth model

Branded Consumer

- Dominant market share and strong brand equity
- Extensive distribution network
- Well positioned to capture regional chocolate consumption growth

Business Model that Mitigates Risk

- Product customization and partnerships with customers builds barriers to entry
- The key for the Cocoa Ingredients Division is to focus on adding value and building partnerships with our customers
- Strict adherence to risk management practices mitigates exposure to cocoa bean price fluctuations

Strong Management Team

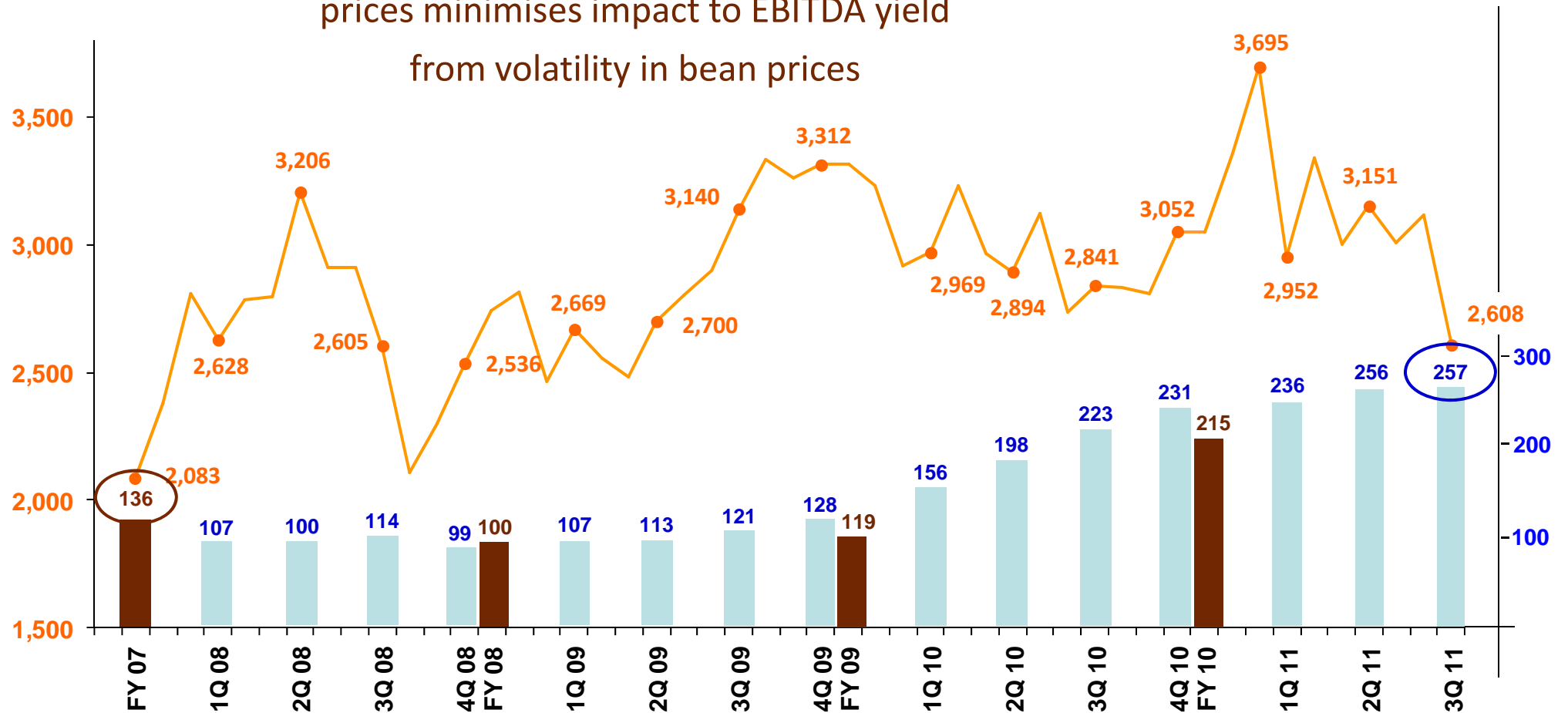
- Diverse team with international F&B and MNC experience
- Proven track record in executing growth strategy

Strict Hedging minimises impact to EBITDA yield

Cocoa Bean Price
(US\$/Metric Tonne)

Policy of strict hedging of cocoa bean prices minimises impact to EBITDA yield from volatility in bean prices

EBITDA Yield
(US\$/Metric Tonne)



— Cocoa Bean Price
 ■ EBITDA/MT of Sales Volume (6-mth average)
 ■ EBITDA/MT of Sales Volume (calculated using full year data)

Financial Highlights

Balance Sheet & Cash Flow Analysis

Financial Strategy

- **In light of the heightened uncertainty caused by the Euro debt crisis, the Group has taken measures (as part of its on-going programme) to manage liquidity and credit financing risks by:**
 - 1. Generating strong operating Cash Flow with tighter working capital management and restricting capital expenditure to only the most critical and income generating**
 - 2. Increasing credit headroom for contingencies**
 - Raised unutilized portion of total credit facilities (“Financial Headroom”) to US\$434 million (57% utilization) from US\$302 million @ end-December 2010
 - 3. Further extend Debt Maturity Profile to match financing and investment needs**
 - Term Loans & MTNs currently form 31% of total debt facilities

Cash Flow Applications

(US\$ Million) 30 Sep 2011

| | |
|---|--------------|
| 9M 2011 EBITDA | 94.2 |
| Less: Changes in Operating Cash Flow | |
| Working Capital - Net of Trade Finance | 9.9 |
| Tax Expense paid | (16.1) |
| Interest Expense | (20.9) |
| Operating Cash Flow | 67.1 |
| Less: Investing activities | |
| Non-Controlling Interest in Ceres Super | 0.5 |
| Capital Expenditure - Net of Disposals | (38.2) |
| Free Cash Flow | 29.4 |
| Financing activities | |
| Borrowings - Net of Repayments | (29.4) |
| MTN - Net of Repayment | 24.9 |
| Repayment of Working Capital | (9.6) |
| Payment of Dividend | (21.8) |
| Decrease in Cash | (6.5) |

Footnote

Borrowings at 30 Sep 2011

Total Credit Facilities (committed)

Headroom

Utilization

570.3

1,003.8

433.5

56.8%

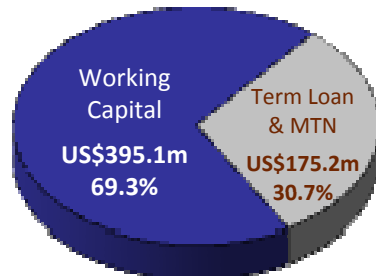
} Increasing headroom through additional credit facilities.

NB: In addition, we have untapped MTN umbrella facilities of US\$84 million.

Strong operating cash flow. Adequate headroom and liquidity

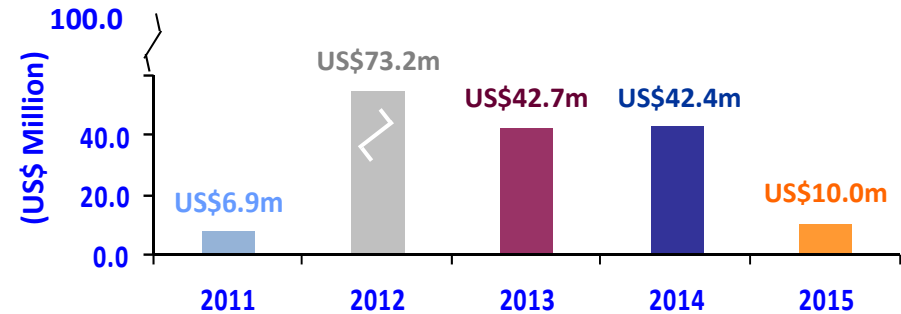
Breakdown of Group's September 2011 Debt

Breakdown of Debt



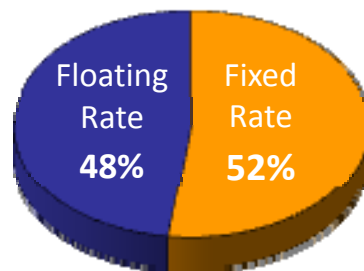
- The working capital facilities are revolving credit facilities to finance highly liquid assets (cocoa bean inventory) for committed sales contracts

Repayment Schedule of Term Loan & MTN



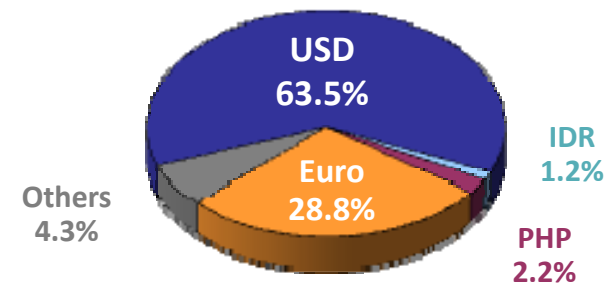
- In anticipation of debts maturing in 2012, part of the US\$62 million of MTNs and term loans raised will be utilized for refinancing purpose

Floating & Fixed Rate Components of Loan



- Effective interest rate for 9M 2011 < 5.0% pa
- Lock-in fixed interest rate on opportunistic basis

Breakdown of Loans in Respective Currencies



- The currency profile of the Group's debt matches the revenue profile
- The objective of this financing strategy is to mitigate foreign currency debt exposure risk

Balance Sheet Analysis (Figures are at period end)

| (US\$ Million) | 30 Sep 2011 | 31 Dec 2010 | Highlights |
|---|----------------|----------------|---|
| Cash and Cash Equivalents | 36.3 | 42.8 | |
| Trade Receivables | 164.3 | 165.0 | |
| Inventories | 472.7 | 491.4 | <ul style="list-style-type: none"> Mainly due to lower inventories carried by Branded Consumer after the discontinuation of some less profitable Agency Brands in 3Q 2011. |
| Other Assets | 77.3 | 74.9 | |
| Fixed Assets, Intangible Assets & Investments | 303.9 | 279.7 | <ul style="list-style-type: none"> Includes Capex of US\$41 million for expansion of 2 businesses. |
| Total Assets | 1,054.5 | 1,053.8 | |
| Trade Payables | 97.4 | 122.3 | <ul style="list-style-type: none"> Timing of payment on commodity trade finance at end Sep 2011. |
| Other Liabilities | 84.6 | 88.3 | |
| Total Borrowings | 570.3 | 549.1 | |
| Working Capital Facilities | 385.3 | 357.3 | <ul style="list-style-type: none"> Timing of payment on commodity trade finance at end Sep 2011. |
| Medium Term Note (MTN) | 117.2 | 97.5 | <ul style="list-style-type: none"> Extending debt maturity through issuance of new MTNs. |
| Term Loan | 67.8 | 94.3 | |
| Total Equity | 302.2 | 294.1 | |
| Key Ratios | | | |
| Net Debt / Equity | 1.77 x | 1.72 x | |
| Adjusted Net Debt/Equity (excl Trade Finance & MTN) | 0.38 x | 0.34 x | |
| Current Ratio | 1.15 | 1.18 | |
| Inventory Days | 118 | 113 | <ul style="list-style-type: none"> Despite the lower inventories value at 30 Sep 2011, the increase in Average Inventory Days computed is attributable to the higher average value of inventories for 9M 2011, as compared to that of FY 2010. |
| Receivable Days | 35 | 35 | |
| Payable Days | 27 | 32 | <ul style="list-style-type: none"> Timing of payment on commodity trades at end Sep 2011. |

Strong financial position

Group Financial Highlights - At a glance

| In US\$ Million | 3Q 2011 | 3Q 2010 | YoY Change | 9M 2011 | 9M 2010 | YoY Change |
|-----------------------|---------|---------|------------|---------|---------|------------|
| Sales | 431.1 | 433.1 | (0.5%) | 1,296.5 | 1,145.0 | 13.2% |
| Cocoa Ingredients | 326.4 | 333.1 | (2.0%) | 973.7 | 867.8 | 12.2% |
| Branded Consumer | 104.7 | 100.0 | 4.6% | 322.8 | 277.2 | 16.4% |
| EBITDA | 31.0 | 27.7 | 11.8% | 94.2 | 75.2 | 25.4% |
| Cocoa Ingredients | 15.8 | 14.7 | 7.5% | 49.9 | 38.2 | 30.8% |
| Branded Consumer | 15.2 | 13.0 | 16.6% | 44.3 | 37.0 | 19.7% |
| Finance Cost | (7.0) | (6.8) | 2.6% | (21.1) | (18.8) | 11.7% |
| Profit Before Tax | 18.2 | 14.9 | 21.7% | 55.3 | 37.8 | 46.5% |
| Profit After Tax & MI | 13.8 | 10.3 | 34.4% | 42.2 | 28.1 | 49.8% |
| Capex | 24.3 | 2.6 | 841.5% | 41.2 | 9.5 | 334.6% |

Figures may not add due to rounding.

Group 9-Month Financial Highlights (cont'd)

| | 9M 2011 | 9M 2010 | Change (%) |
|---|----------------------|--------------------------------|------------|
| EPS | 6.90 US cents | 5.00 US cents | 38.0% |
| | As at 30 Sep 2011 | 31 Dec 2010 Audited Figures | |
| Net Debt/Equity | 1.77 x | 1.72 x | |
| Adjusted Net Debt/Equity (excluding Trade Finance and MTN) | 0.38 x | 0.34 x | |

Cocoa Ingredients Division

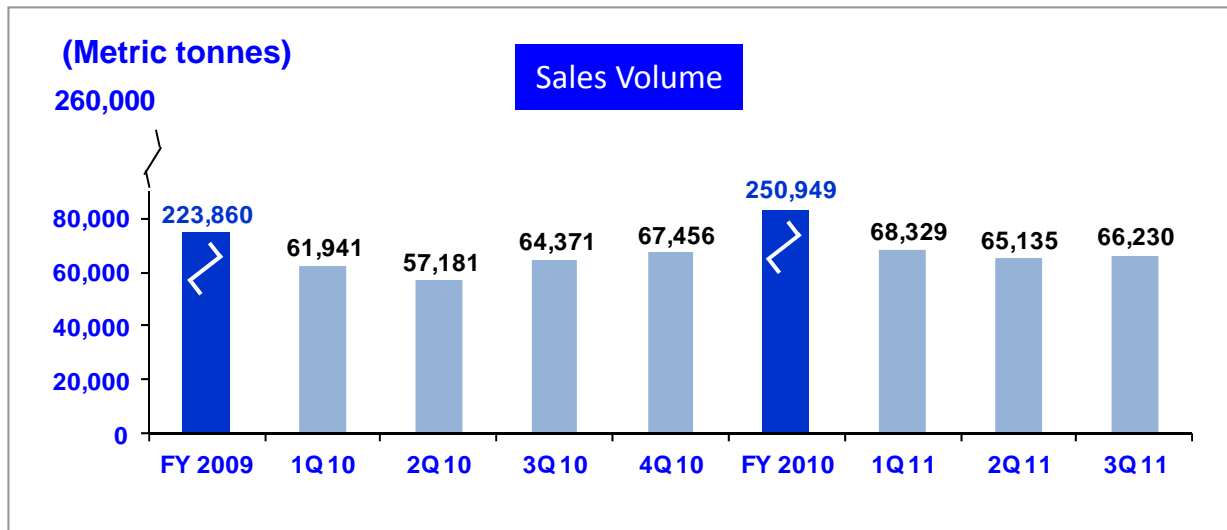
Cocoa Ingredients - Financial Results

| (in US\$ Million) | 3Q 2011 | 3Q 2010 | YoY Change | 9M 2011 | 9M 2010 | YoY Change |
|---|---------|---------|------------|---------|---------|------------|
| Revenue | 326.4 | 333.1 | (2.0%) | 973.7 | 867.8 | + 12.2% |
| EBITDA | 15.8 | 14.7 | + 7.5% | 49.9 | 38.2 | + 30.8% |
| EBITDA/MT (6-month moving average) in US\$ | 257 | 223 | + 15.2% | 257 | 223 | + 15.2% |
| Sales Volume (MT) | 66,230 | 64,371 | + 2.9% | 199,694 | 183,493 | + 8.8% |

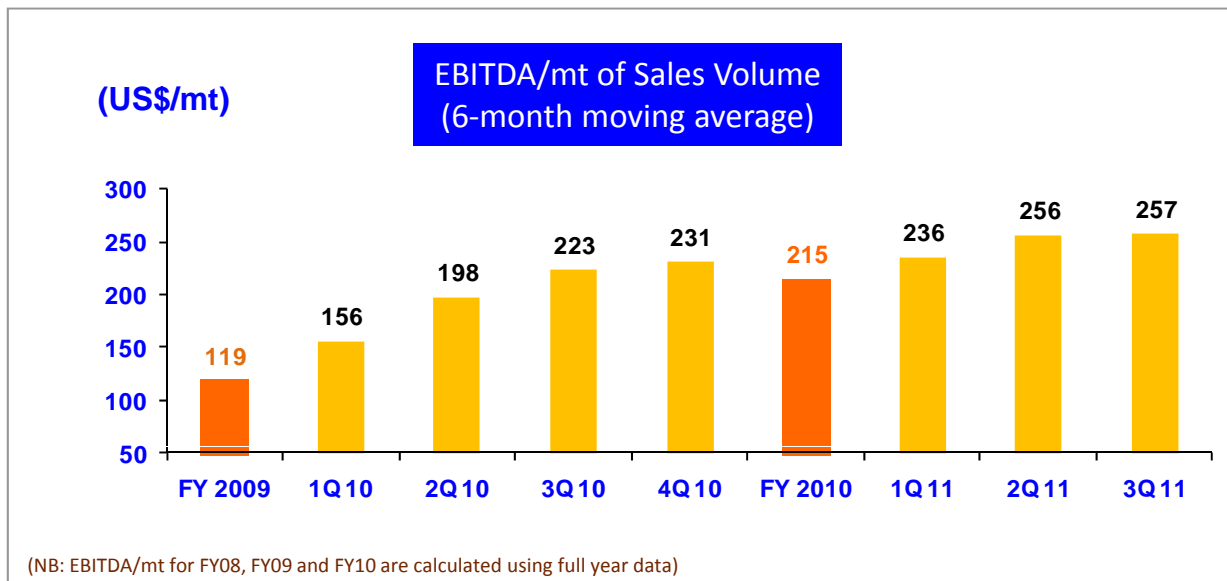
Key Comments

- Sales volume growth achieved as we continued to grow our markets and our customer base
- The lower revenue in 3Q 2011 is due to the pass through effect of weaker cocoa bean prices
- Despite this, higher EBITDA yield reflects the greater proportion of sales of higher margined customized products and Europe's continued improvement

Cocoa Ingredients - Financial Highlights



- Volume growth of 2.9% Y-o-Y in 3Q 2011
- Key drivers of volume growth are continued strong demand from global customers and new customers secured



- The higher EBITDA yield achieved reflected product mix and higher proportion of customized cocoa ingredients and Europe's continued improvement

Branded Consumer Division

Branded Consumer - Financial Results

| (in US\$ Million) | 3Q 2011 | 3Q 2010 | YoY change | 9M 2011 | 9M 2010 | YoY change |
|---------------------|---------|---------|------------|---------|---------|------------|
| Revenue | 104.7 | 100.0 | + 4.6% | 322.8 | 277.2 | + 16.4% |
| - Indonesia | 79.9 | 70.7 | + 12.9% | 236.3 | 192.2 | + 22.9% |
| - Regional Market | 24.8 | 29.3 | - 15.5% | 86.5 | 85.0 | + 1.8% |
| Gross Profit Margin | 31.8% | 31.4% | + 0.4% pt | 30.7% | 30.6% | + 0.1% pt |
| EBITDA | 15.2 | 13.0 | + 16.6% | 44.3 | 37.0 | + 19.7% |

Figures may not add due to rounding.

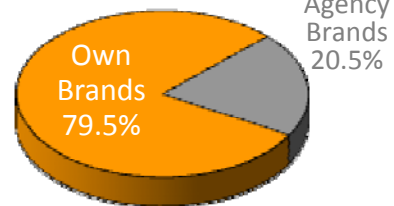
Key Comments

- Revenue growth driven by higher Own Brands sales with growth across all categories
- Regional markets, on a comparable basis, grew by 32% Y-o-Y
 - The lower revenue was due to the discontinuation of some less profitable Agency Brands (wef May 2011) by management

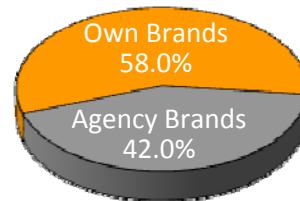
Branded Consumer - Financial Highlights

Revenue - Own Brands vs Agency Brands

FY 2004



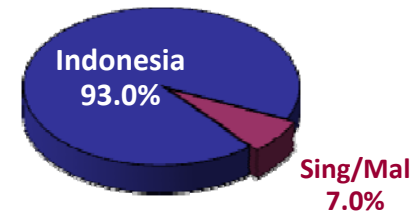
9M 2011



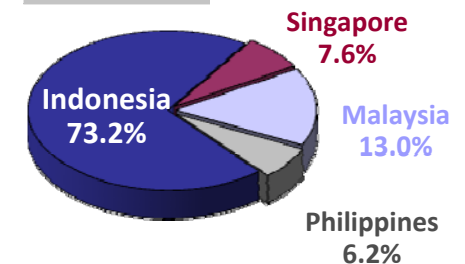
- In addition to driving strong Own Brands sales, we have built a successful Agency Brands distribution business

Geographic Revenue Breakdown

FY 2004

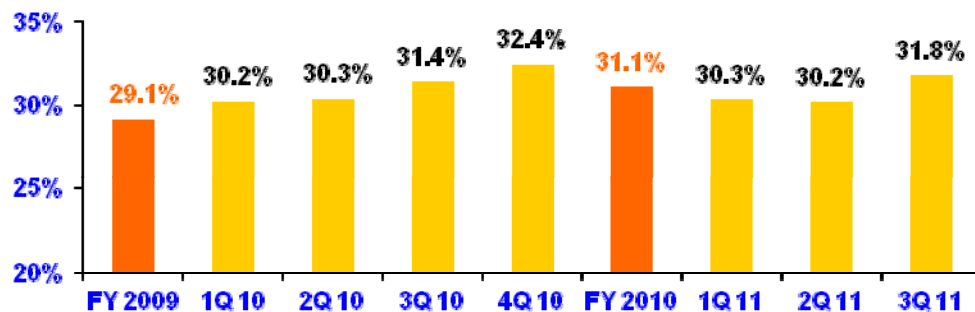


9M 2011



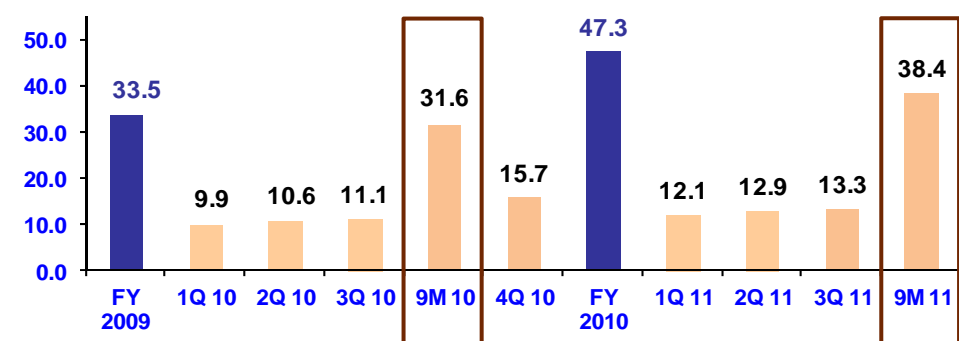
- Successfully developed the regional business complementing strong growth in Indonesia

Gross Profit Margin Trends



- The higher 3Q 2011 margin compared to 2Q 2011 reflected the benefits of a pricing adjustment for Own Brands in August 2011 and the discontinuation of less profitable Agency Brands

Operating Profit Performance (in US\$ Million)



- The strong operating profit generated is driven primarily by strong performance of Own Brands